

**Security Analysis and
Risk Management Association**

P.O. Box 100284, Arlington, VA 22210
Phone: (703) 635-7906 / FAX: (703) 635-7935



**Notice of the
Security Analysis and Risk Management Association
Annual Membership Meeting**

The annual meeting of the membership of the Security Analysis and Risk Management Association (SARMA) will be held at the following location:

**George Mason University Law School
3401 Fairfax Drive
Arlington, Virginia 22201**

June 18, 2009

At the meeting, the following issues will be considered:

1. Election of five (5) persons to serve on the Board of Directors (see attached ballot and biographies of nominees).
2. Motion to approve the Amended and Restated Articles of Incorporation of the Security Analysis and Risk Management Association.
3. Other business as may be raised.

If you are unable to attend the meeting, you may vote for the Board of Directors candidates by fax. ***The ballot follows, and should be faxed to the attention of the SARMA Nominating Committee at 703-635-7935 no later than 2:00 p.m. on June 15, 2009.*** Please also note that only SARMA members may cast votes as a part of the annual Board of Directors elections.

We look forward to seeing you at the annual meeting!

Sincerely,

Kerry L. Thomas
President

Please mark, sign, date, and fax ballot to the attention of the SARMA Nominating Committee at 703-635-7935 no later than 2:00 p.m. on June 15, 2009. Only SARMA members may cast ballots.

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BALLOT FOR THE BOARD OF DIRECTORS

June 18, 2009

George Mason University Law School
3401 Fairfax Drive
Arlington, Virginia 22201

This ballot is solicited on behalf of the Board of Directors of the Security Analysis and Risk Management Association. You may *either* vote in person at the Annual Meeting (preferred), or you may vote by fax using this ballot. In the event of duplicate ballots (both mail-in and in person), the ballot cast *during* the Annual Meeting will take precedence.

The undersigned, a member in good standing of the Security Analysis and Risk Management Association, hereby votes for the following five (5) Directors, as indicated by check marks, to serve as Directors of the Security Analysis and Risk Management Association for a two-year term (*see attached biographies*).

(Vote for **ONLY FIVE** – ballots with more than five votes will be disqualified.)

Foresman, George	Vote for _____
Gresalfi, Michael	Vote for _____
Lacombe, Phil	Vote for _____
Owens, Ryan	Vote for _____
Thomas, Kerry	Vote for _____
Weinberg, David	Vote for _____

To vote for one or more individual members not listed above, write such name or names in the space provided below:

_____ (write in)	Vote for _____
_____ (write in)	Vote for _____

Please print and sign your name below.

Print Name

Signature

Dated _____, 2009

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2009-2010 SARMA Board of Directors Candidates

George W. Foresman (Incumbent Director)



The Honorable George W. Foresman is currently President of Highland Risk & Crisis Solutions, Ltd, a firm that assists corporations and government organizations in understanding and mitigating homeland and national security risks, both domestically and internationally. Foresman also serves as a senior mentor to various military commands through his position as a Senior Associate to the Durango Group.

Previously, Foresman was confirmed by the U.S. Senate in 2005 as America's first Under Secretary of Preparedness at the Department of Homeland Security (DHS) and subsequently became the first Under Secretary for National Protection and Programs. As the number three official at DHS, he led efforts to integrate and advance homeland security efforts, at both the department and national levels by instituting management reforms and enhancing stakeholder engagement. Under his leadership, DHS and the nation made significant advancements in the areas of private and public sector infrastructure protection, communications interoperability, bio-medical defense, cyber and chemical security, bio-metric verification, intelligence and information sharing as well as its multi-billion dollar grant programs, among others.

Prior to his appointment to the Department of Homeland Security, Foresman had extensive experience in homeland security, emergency response and preparedness. He served as Assistant to the Governor for Commonwealth Preparedness and as Homeland Security Advisor in Virginia, a Cabinet level position. In this capacity he served as chief liaison with the White House, the military, Congress, other local governments and the private sector, addressing both Homeland Security and Defense issues. Foresman also chaired the Secure Commonwealth Panel and led the Governor's initiative responsible for strengthening Virginia's security and preparedness for emergencies and disasters of all kinds, including terrorism.

Foresman is nationally recognized in the fields of emergency preparedness and homeland security. He was a member and vice-chair of the Advisory Panel to Assess Domestic Response Capabilities for Terrorism Involving Weapons of Mass Destruction, "the Gilmore Commission", established by Congress in 1998 to evaluate America's readiness for terrorism.

In addition to his current work advising clients and membership on Corporate Boards, Mr. Foresman remains heavily engaged with state and national policy activities. He is an adjunct contributor to the RAND Corporation on issues of homeland security and defense, is a member of the Project for National Security Reform and is the Vice Chair of the Board of the Commonwealth Homeland Security Foundation – an organization dedicated to promoting privately funded homeland security and defense research. Foresman also is a Distinguished Visiting Scholar at the University of Virginia's Department of Systems and Information Engineering and the Center for Risk Management of Engineering Systems.

Foresman's career in government spans more than a quarter-Century. A native of Lexington, Virginia, Foresman began his government career as a public safety responder in 1979 and joined Virginia state government in 1985. He has worked for five Governors, been active on countless national working groups and task forces, and has managed crisis events ranging from accidents, to acts of nature to terrorist attacks. Mr. Foresman is a graduate of the Virginia Military Institute, as well as the Virginia Executive Institute.

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Purpose Statement

I am deeply appreciative and honored to have been asked this past year to complete the term of Chel Stromgren as a member of SARMA's Board of Directors. Replacing someone of Chel's expertise no easy task and I want to personally acknowledge all that he has done for SARMA and the Nation. I sincerely hope I am provided the opportunity to continue to serve.

Today we are confronting the most significant global economic and security challenges since the mid 20th Century. Consequently, governments and businesses are challenged to make smarter decisions about how to best utilize resources to meet objectives while concurrently ensuring overall security. In this context, there has been significant discussion about risk – and how to better manage it in a very complicated 21st Century environment. However, not all of the discussion has been informed with a thorough understanding of past risk perspectives or future needs. This is where SARMA can and must have an impact.

The relevance of the SARMA mission has never been greater and the need for its thoughtful leadership has never been more important. Public and private sector leaders responsible for balancing risk discussions in the context of economics, security, technology and a host of other perspectives, are thirsty for thoughtful insight from risk professionals. Whether in the context of “tactical” discussions about facilities or “strategic” debates about systems and sectors, public and private leaders are charting new courses that will establish different dimensions on how we think and act with regard to risk in the 21st Century. Informed inputs from the professionals that comprise SARMA are an imperative for success as we move forward. Our Association provides both an avenue and rallying point for this important input.

Equally important is the need to develop the next generation of risk professionals. People are at the core of all progress. The ability for public and private sector organizations to succeed in addressing risk requires that they possess a well educated and trained workforce. This workforce must understand both the theory and the practice of risk based analysis and decision making. I would offer that, on the whole, the level of educational and practitioner expertise within SARMA is unparalleled. Marshalling this intellectual capacity to address near term needs and to help prepare for future requirements is both an opportunity and an obligation for those of us in this field.

I remain committed to the principles and mission of SARMA irrespective of the outcome of the election for the Board of Directors. If elected, however, I commit to pursuing five overarching objectives in coordination with, and in support of the SARMA Board, Officers and General Membership. These are:

1. Ensure the relevance of SARMA's input in the development of national and international public policy that will impact how risk is analyzed and managed in the 21st Century.
2. Ensure the relevance of SARMA's input in the development of national and international private sector policy that will impact how corporations, industry and businesses analyze and manage risk in the 21st Century.
3. Grow the reputation, services and recognition of SARMA to galvanize its position to effectively support its members as a pre-eminent provider of information, training and education.
4. Strengthen outreach efforts with similar groups and organizations in order to coalesce around and make tangible progress on accomplishing those national and international initiatives where there is agreement on the direction and paths forward.
5. Continuously challenge for individual and collective improvement of the profession in terms of how risk is analyzed and managed.

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Michael J. Gresalfi, Ph.D.



Dr. Michael Gresalfi is the Senior Advisor to the Director, Disaster Operations Directorate, Tactical Incident Support Branch of the Federal Emergency Management Agency (FEMA). In this position, he is responsible for the development and implementation of FEMA's capacity to respond to, and recover from, the detonation of an improvised nuclear device (IND) within the Homeland. As part of his mission objective, he is defining FEMA's IND Response Preparedness Cycle and building its IND Response and Recovery program.

Previously, Dr. Gresalfi served as the Special Assistant to the Director, Operations Support Directorate (OSD), Domestic Nuclear Detection Office (DNDO), where he was the senior representative of the U.S. Department of Energy (DOE), National Nuclear Security Administration (NNSA) within the DNDO. Dr. Gresalfi provided senior-level policy, technical, and programmatic support to both the OSD Director and to his four Deputy Directors.

As the Washington, DC Coordinator, National Security Programs, Oak Ridge National Laboratory (ORNL), Dr. Gresalfi helped to design and implement the interagency (DHS, DOE and U.S. Navy) Homeland Defense Equipment Reuse (HDER) Program. He also supported the definition, rapid prototyping and field deployment of the DoD's Oak Gorgon project. This collaborative team participated in the definition, testing, and rapid fabrication of manned and unmanned airborne detection systems focused on the detection of RDDs, INDs, and associated radioactive materials.

Prior to joining ORNL, Dr. Gresalfi was an Environmental Program Manager with Science Applications International Corporation (SAIC), where he helped define innovative waste minimization strategies and recycling solutions that were implemented during the conduct of complex environmental projects across the DOE. He was also responsible for the management of several multi-million dollar environmental clean-up contracts.

Before entering the private sector, Dr. Gresalfi served as a commissioned officer in the United States Army Intelligence and Security Command, where he developed and conducted training and readiness exercises for U.S. counter-intelligence units stationed in both Europe and Asia.

Dr. Gresalfi holds a Ph.D. and MPhil. in Public Policy from the George Washington University, an M.A. in Government from the College of William, and Mary and a B.A. in Political Science from Clarion University.

Purpose Statement

I am very interested in being considered for a position on the 2009-2010 SARMA Board of Directors. During my career, I have enjoyed a wide range of experiences that have heightened my interest in the application of risk management processes, tools and models. As my resume highlights, understanding and assessing risks, in all of its multi-varied facets, is an integral element of successful counter-terrorism and national security policy-making, planning and implementation. I am also a seasoned member of several large and small boards. Presently, I sit on the national board of United Cerebral Palsy, and I am also a member of Central Pennsylvania College's Board of Trustees. Previously, I was on the Johns Hopkins University's Board of Advisors for their Whiting School of Engineering.

If selected as a member of the SARMA Board of Directors, you have my commitment to work hard, promote consensus-building, and bring both passion and enthusiasm to meeting the tasks at hand!

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Phillip E. Lacombe (Incumbent Director, SARMA Board Chair)



Phil Lacombe is President and Chief Operating Officer of Secure Mission Solutions, an integrated security company. He previously served as Executive Vice President of the Olive Group, an international security company with extensive operations in the Middle East, from January 2007 February 2008. Before joining Olive, he was a Senior Vice President of Science Applications International Corporation (SAIC), and the General Manager of SAIC's Integrated Security and Systems Solutions Business Unit (IS3). He had overall responsibility for this \$300 Million business unit

providing all aspects of security for Federal, State/Local and commercial customers across the nation and overseas.

Prior to joining SAIC, Mr. Lacombe was a Vice President at General Dynamics running the Integrated Information and Security Business Line, providing physical and cyber security programs for US Intelligence and Defense Agencies. He joined GD as a result of GD's acquisition of the Veridian Corporation where he had served since February 1998 as the President of the Information and Infrastructure Protection (IIP) Sector and corporate Senior Vice President for Strategic Initiatives.

Before joining Veridian, Mr. Lacombe was the Director of the President's Commission on Critical Infrastructure Protection (PCCIP), a position he held from September 1996 to February 1998. The PCCIP was charged by the President with determining whether the Nation's critical infrastructure was at risk from physical or cyber attack and developing a strategy for protecting the critical infrastructure. The Commission's recommendations were codified and implemented in Presidential Decision Directives. Mr. Lacombe was also a founder of the Information Technology Sector ISAC (IT-ISAC), serving on its Board of Directors and being elected President in 2004.

Mr. Lacombe's other experience includes serving as the Managing Director of the Aerospace Education Foundation, a not-for-profit institution providing educational programs nationwide. He also served as the Special Assistant to the Chairman of the Commission on Roles and Missions of the Armed Forces from July 1994 through August 1995. He was responsible for drafting the Commission's report proposing changes in the US military establishment to accommodate the asymmetric threat environment that followed the end of the Cold War.

In January 1994, Mr. Lacombe retired with twenty years service as a colonel in the US Air Force. His assignments in the Air Force included Speech Writer to Secretary of Defense Weinberger, Assistant to the Commander of Air Force Systems Command, Counter Narcotics Strategy at the National Drug Policy Board in the Office of the U.S. Attorney General, and Director of Public Affairs for US and Air Force Space Commands and the North American Aerospace Defense Command. During Desert Storm, he served in the theater including leading the Joint Information Bureau in Dhahran, Saudi Arabia. He is a graduate of the National War College, Air Command and Staff College and Squadron Officers School. He has a Master's Degree from the University of North Carolina and a BA from the University of Massachusetts. Mr. Lacombe has served on a number of public and private sector boards and advisory groups, including: the Association For Enterprise Integration, the Homeland Security Institute, the Commonwealth Information Security Center, and others.

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Purpose Statement

I offer myself for re-election to the Board of Directors and to complete the remaining 18 months of my term as chairman.

My vision for SARMA is first and foremost as an association of security professionals dedicated to enabling the security of the Nation and its institutions both public and private. Toward this end, SARMA will pursue an integrated set of programs that focus on:

- (1) The continued growth and evolution of the security analysis and risk management discipline so make increasingly important and central contributions to security and management decision making at our agencies, companies, critical infrastructure and the Nation. Toward this end we will continue our efforts to enhance the profession with educational, mutual support and certification activities.
- (2) Expanding understanding and appreciation for the contributions that security analysis and risk management disciplines, methodologies and processes can make to effective and efficient decision making about the application of security-enabling resources. Toward this end, we will continue to develop opportunities for security and enterprise decision makers to participate in SARMA. Among the actions being launched now are the SARMA Board Advisory Council of CSOs and other senior leaders from industry and government to facilitate the interaction between decision makers and SARMA, and the SARMA relationship with the CSO council of ASIS.
- (3) The continued growth of SARMA's prominence in the broader government and private sector security communities. Toward that end, continued broadening of SARMA's influence with the emerging strategic relationships with other security organizations including ASIS, ISSA, OPS, OPISA.

And finally, I intend to focus more of my own efforts on maturing SARMA's organizational structure and management (the addition of a paid executive director is an example of those activities) and on fund-raising through the addition of corporate sponsors.

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Ryan F. Owens



Mr. Ryan Owens is the Chief of the Industry-Outreach branch in the United States Coast Guard's Domestic Ports Division. He is the Executive Secretary of the National Maritime Security Advisory Committee, a Federal Advisory Committee tasked with advising, consulting with, and making recommendations to the Secretary of Homeland Security, via the Commandant of the Coast Guard, on matters affecting national maritime security. He is also in charge of the program development and implementation of America's Waterways Watch, which establishes a prevention and maritime domain awareness force-multiplier by tapping into the thousands of citizens who live, work, and recreate on or near the water.

Ryan is a Professional Mariner by trade, having graduated as a licensed Deck Officer from Maine Maritime Academy certified to sail any size vessel anywhere in the world. He has sailed on a wide range of vessel, from container ships to oil rig supply ships.

His first job as a Federal Employee was with the Transportation Security Administration. There he used his industry knowledge to assist in a wide range of Maritime and Cargo Security projects, including, Operation Safe Commerce, a \$70 Million program focused on testing container security technologies.

Prior to coming to work for the Coast Guard, Ryan worked as the Program Manager of the Port Security Grant Program, first with the Office of Domestic Preparedness and eventually at the Federal Emergency Management Agency where the program resides today. During his tenure, he was a driving force behind the use of risk management principles in the allocations of the grant money, which the GAO indicated made substantial progress in maritime security.

Purpose Statement

SARMA's commitment to advancing the field of security and risk management is a worthy goal. In 2001 I began a career of civil service to utilize my particular skills in maritime operations within the budding Department of Homeland Security so I could help make this country more secure. SARMA reminds me a lot of the DHS during those first couple of years. With a broad mandate, and strong leadership, SARMA has positioned itself to become a leader in the security and risk management field.

I want to be a part of the next phase of SARMA's evolution. I bring a strong work ethic and a drive to succeed. I'm interested in assisting SARMA in outreach and awareness, particularly within the younger generation of security and risk management professionals. I have been volunteering as the main administrator of SARMA's new web collaboration group, which is leveraging the popular LinkedIn social networking site. The next generation of security and risk management professionals are fully immersed in web 2.0 and mobile internet technology and are processing information in a completely non-traditional method. SARMA must harness this groundswell of capabilities to provide the tools necessary to train and educate the future.

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Kerry L. Thomas (Incumbent Director, SARMA President)



Mr. Thomas is Senior Director for DHS Support Programs at ABS Consulting, one of the Nation's leading risk management consulting firms. He previously headed the risk management practice area of the PricewaterhouseCoopers Washington Federal Practice and served as Director of National Preparedness Programs within the U.S. Department of Homeland Security's (DHS) Office of Grants and Training (G&T).

As the Director of National Preparedness Programs, Mr. Thomas was responsible for the development of policy, as well as oversight and management of a broad range of G&T grants, technical assistance programs and services for the protection of critical infrastructure and key resources. These programs, known collectively as the DHS Infrastructure Protection Program (IPP), provided more than \$400 million in FY 2007 alone to the owners and operators of mass transit systems, port infrastructure, passenger rail and intercity bus services. Mr. Thomas also developed a first-of-its-kind program to assess the risks to mass transit and port infrastructure, and has overseen the development of policies and programs for the reuse of surplus Federal equipment for state and local homeland security applications, the novel uses of commercial off-the-shelf communications technology to solve voice and data interoperability issues, and the deployment of layered defensive systems to protect cities against dirty bomb attacks.

Prior to his service with G&T, Mr. Thomas worked for the Office of Community Oriented Policing Services in the U.S. Department of Justice. Mr. Thomas has also worked as a consultant to the U.S. Department of Energy's Office of Defense Programs dealing with policy issues related to the U.S. nuclear weapons program, and as an aide to U.S. Representative Pete Geren of Texas on issues that included national security policy.

Mr. Thomas has a Masters Degree in Public Management from the University of Maryland in College Park, Maryland, and a Bachelors Degree in Political Science and Spanish from Texas Christian University in Fort Worth, Texas. A native of Texas, Mr. Thomas has resided in the Washington, D.C. area since 1993.

Purpose Statement

SARMA fulfills a unique and important role. As the only Association dedicated to the profession of security risk management, SARMA provides a source of unbiased information for our Nation's leaders who, especially in these challenging economic times, are charged with making tough choices about where and how to invest in homeland security. In addition, the Association also serves as a vehicle for the professional development of those who contribute to this process.

SARMA did not exist when I was in Government. However, it was clear that something SARMA-like was badly needed, both to help define the requirements of the discipline, as well as support the Government in its efforts to apply risk management principles and practices in a brand new area – countering the threat posed by terrorism. In its first years, SARMA has already had an impact in both areas – in large measure thanks to the leadership, vision, and passion of its founding President, Ed Jopeck.

Succeeding Ed and serving as SARMA's President for the last year has been a tremendous honor. I believe that, as an Association, we have made significant progress in solidifying the gains made under Ed's stewardship, and have established a solid foundation upon which to build future growth.

Some of the key accomplishments of the past year include:

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- Supporting the development of a draft Homeland Security Presidential Directive on Risk Management;
- Providing a position paper to the Obama Transition Team on ways to enhance Federal security risk management efforts;
- Providing the necessary resources to expand the Common Knowledge Base Project;
- Updating the Association's Bylaws and Articles of Incorporation;
- Implementing a new Committee structure to broaden the base of participation in SARMA's operations and recruiting respected members of the profession to serve in key roles;
- Hiring the Association's first Executive Director and Newsletter Editor;
- Enhancing connectivity with SARMA's members by increasing the frequency of the Association's newsletter to a monthly publication and recruiting a permanent administrator for the SARMA Linked-In site;
- Developing close ties with other like-minded professional associations, such as ASIS International, the OPSEC Professionals Society (OPS) and the Operations Security Professionals Association (OSPA);
- Continuing to support and engage university programs, such as the Penn State University's SRA Club;
- Continuing to support and engage with other conferences to broaden SARMA's exposure; and
- Developing new relationships with key elements of the Department of Homeland Security.

If I am fortunate enough to be re-elected, I will seek to expand these gains by focusing on:

- Finalizing the SARMA strategic plan;
- Increasing our corporate sponsorships;
- Reviewing SARMA's IT infrastructure and revising as necessary to more effectively support SARMA's mission and operational needs;
- Updating and revamping the current web site, along with hiring a web developer to support these activities;
- Completing formal affiliations w/ OPS and OSPA and further developing our relationship with ASIS;
- Establishing a professional journal;
- Establishing a professional certification program;
- Developing additional university partnerships;
- Implementing an ongoing calendar of events; and
- Establishing a government advisory panel to support our efforts to provide DHS and other federal agencies with unbiased advice and opinions.

Thank you for entrusting me with the responsibility of managing SARMA for the past year. I hope that I can earn your support again as you consider whom to elect to the 2009-2010 SARMA Board of Directors!

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David M. Weinberg, Ph.D. (SARMA Treasurer)



Dr. Weinberg was trained as a geologist, receiving his Bachelor's Degree from Indiana University, his Masters Degree from the University of New Mexico, and his Doctorate from Texas A&M University. He worked in exploration and/or research capacities for Shell Oil Co., Cities Service Oil Company, and Conoco Inc. In 1995, Dr. Weinberg left the private sector after 20+ years to go to the Idaho National Laboratory where he led and managed over \$5M in projects across a broad spectrum of technology development programs for the oil and gas industry.

Dr. Weinberg is now President & CEO of Practical Risk, LLC, a terrorism risk-analysis consulting firm based in New Mexico. During his assignment from the Idaho National Laboratory to the National Infrastructure Protection Center and then to the Department of Homeland Security, Dr. Weinberg was the Sr. Technical Advisor to the Director of the Risk Management and Analysis Division of the Department of Homeland Security. In that position, Dr. Weinberg headed the Department's development team for building a capability to quantitatively prioritize geographic areas and infrastructures to receive billions of dollars in federal grants based on risk to terrorism. In that role, He was the principal DHS technical briefer to Congress and the White House on the developing field of quantitative risk assessment for terrorism. He was in that position from the stand-up of DHS in March, 2003 until his retirement in April 2007.

Dr. Weinberg is a member of the American Association of Petroleum Geologists, the Society of Exploration Geophysicists, the Society of Petroleum Engineers, the Security Analysis and Risk Management Association, and the Society for Risk Analysis. He has published over 30 technical papers and presentations and holds two US Patents. Dr. Weinberg currently consults with state and federal agencies on matters of risk analysis as related to national security.

Purpose Statement

Within the security risk community, there is a need for a professional organization that represents a credible face to the public as well as helping the community of members. SARMA has begun to build that reputation within and without the security community. If elected, I hope to continue moving that effort forward within the public and private sectors, and more broadly within the risk community.

As a quantitative risk analyst whose educational training lay elsewhere but who had to learn it "on the job," I am keenly aware of the need for both pragmatism and technical rigor in the risk arena. If elected to be a member of the SARMA Board of Directors, I would promote engendering within the association a sense of maintaining reasonable balance between these two often-competing security agendas. In addition, I want to help to bring sound risk assessment practice to the political world - an ever-challenging effort that requires a similar balancing act between what could be done and what can be done - often at odds with each other especially in an era of shrinking resources.

Finally, if elected as a member, I hope to be in a position to pass on what I've learned to the new professionals who are needed so sorely in this fast-evolving field.